Invitation to Quote: Mapping the Solihull Health System

Issued by: Sarah Taylor
Date: 02/11/2026
Contact for Queries and Submission: hello@thinkactive.org
Contract Value: Up to £5,000
Submission Deadline: 18 November 2026
Contract Length: 3 months
Location: Solihull

About Think Active

Think Active is the **Active Partnership for Coventry, Solihull, and Warwickshire**, championing the power of sport, physical activity, and movement to transform lives and help people live well. We work with partners across health, education, sport, local government, and the voluntary sector to use physical activity and movement to tackle inequalities and support happier, healthier lives. Read more at www.thinkactive.org.

1. Overview

Think Active is seeking an experienced individual or organisation to undertake a mapping exercise of the Solihull Health System. This will build on the information available via Solihull's **Joint Local Health and Wellbeing Strategy (2024-2032)** and generate a clearer picture of how health partners function, both across the Borough and at a place-based level, providing an accessible overview of key stakeholders, governance arrangements, partnerships and strategic priorities.

The work will build on existing intelligence and strategic documents, including Solihull's *Joint Local Health and Wellbeing Strategy (2024–2032)*, to develop a clearer understanding of how the local health system is structured, how its different components operate and interact and how organisations and partnerships work together to improve health and wellbeing across the Borough.

The exercise should go beyond a directory of organisations or a description of governance arrangements. It should provide an accessible, practical overview of the key stakeholders, relationships, partnerships, decision-making structures and strategic priorities that shape the system, considering both Borough-wide arrangements and the distinct characteristics of place-based working within Solihull.

A key focus will be understanding how health and care services connect with wider partners and community provision, including the role of physical activity in prevention, health improvement and reducing inequalities. This should include opportunities to strengthen awareness of local physical activity referral options and community-based opportunities to be active, and to improve connections between health and care professionals, services and organisations that can support people to become and remain active.

The resulting resource will be designed to support Think Active and its partners, including Solihull Metropolitan Borough Council (SMBC), as well as wider health, care and community stakeholders. It will help build a shared understanding of the system, inform collective priorities, support the embedding of the Solihull Place Based Physical Activity Champion, and identify practical opportunities to strengthen collaboration and embed physical activity more effectively across the health and care system.

2. Purpose of the Work

The purpose of this work is to provide Think Active, Solihull Metropolitan Borough Council (SMBC) and wider partners and stakeholders with a shared, practical resource to inform strategic priorities, strengthen collaboration and support a more connected approach to improving health and wellbeing across Solihull.
The mapping should help partners to:

- **Inform collective priorities:** Understand where organisational objectives align, identify opportunities to add value and support more effective use of resources.

- **Strengthen partnerships and connections:** Identify opportunities to build relationships across health, care, local government, the voluntary and community sector, and physical activity provision.
- **Embed physical activity within health and care:** Identify opportunities to strengthen physical activity advocacy, improve awareness of local referral and signposting options, and connect health and care services with wider community opportunities to be active.
- **Support place-based working:** Inform the embedding of the Solihull Place Based Physical Activity Champion and identify opportunities to contribute to shared health and wellbeing priorities.

The resulting resource should provide a foundation for ongoing partnership development and collaborative action, recognising both existing system arrangements and potential future developments, including Integrated Neighbourhood Teams and the ICB cluster model.

3. Scope of Work

The commissioned provider will build on existing intelligence, strategies and system mapping to develop a clearer understanding of how the Solihull health system operates in practice, with a particular focus on relationships, connections and opportunities for collaborative working.

The work should be proportionate to the available budget and timescale, avoiding duplication of existing work and prioritising insight that can inform future partnership development and action.

The scope will include:

3.1 Understanding relationships and connections

- Build on existing information about key health system organisations, partnerships and governance arrangements to explore how these connect and interact across Solihull.
- Identify key relationships, networks and opportunities for collaboration between health, care, local government, the voluntary and community sector, and physical activity partners.
- Consider how current arrangements operate at Borough and place-based levels, including relevant differences between the north and south of Solihull.
- Take account of potential future developments, particularly Integrated Neighbourhood Teams (INTs) and the ICB cluster model, and their implications for partnership working.

3.2 Identifying opportunities to embed physical activity

- Explore how physical activity currently connects with health and care priorities, services and partnerships, and where there are opportunities to strengthen its role in prevention and health improvement.
- Identify opportunities to improve awareness of, and connections to, local physical activity referral and signposting options and wider community opportunities to be active.
- Highlight opportunities to strengthen physical activity advocacy within health and care settings and support the embedding of the Solihull Place Based Physical Activity Champion within relevant networks and partnerships.
- Use a small number of illustrative resident journeys, such as people living with diabetes, low mood or a musculoskeletal condition, to identify break points, missed opportunities and areas where physical activity could be more routinely incorporated into care and support.

3.3 Identifying priorities for action

- Draw together key findings to identify opportunities to strengthen existing relationships, develop new partnerships, improve connections across the system and support shared priorities.
- Provide practical recommendations to help Think Active, SMBC and wider partners prioritise engagement and identify potential areas for collaborative action.

The approach to stakeholder engagement should be proportionate to the commission, making effective use of existing intelligence and targeted conversations with key stakeholders where these would add value.

4. Deliverables

The commissioned provider will produce the following outputs:

1. Health system mapping and summary

A concise, accessible overview of the Solihull health system, building on existing intelligence to highlight key organisations, partnerships and governance arrangements, with a particular focus on how these connect and interact in practice.

2. Visual map of relationships and connections

A visual representation of key relationships, partnerships and connections across the system, highlighting opportunities to strengthen collaboration, embed physical activity within health and care, and improve connections to local referral pathways and community opportunities to be active. The mapping should take account of relevant place-based arrangements and potential future developments, including Integrated Neighbourhood Teams and the ICB cluster model.

3. Priorities and recommendations

A short set of practical recommendations identifying opportunities for Think Active, SMBC and wider partners to strengthen relationships, support the Solihull Place Based Physical Activity Champion, embed physical activity advocacy within health and care, and inform future partnership working and priorities.

The provider will also deliver a short presentation to Think Active's team to share key findings, discuss implications and explore potential next steps.

All outputs should be proportionate to the agreed budget and timescale, build on existing intelligence and be suitable for sharing with relevant partners and stakeholders.

5. Budget and Timescale

Budget: Up to £5,000 (inclusive of VAT and all expenses)

Milestone	Date (TBC)
Review of submissions	19 – 23 November 2026
Appointment of Consultant	Week commencing 23 November 2026
Completion of work	28 February 2027

6. Quotation Requirements

1.Complete the following two forms Due Diligence form here and Conflict of Interest here.

2. Submit a short proposal that includes the following information:

- Your proposed approach to the work, including how you will ensure value for money
- Relevant experience and examples of similar work
- Names and roles of key individuals involved
- Estimated timeline and milestones
- Full cost breakdown (inclusive of VAT and expenses, if applicable)

7. **Our Criteria**

The quotation will be assessed against the following criteria:

- Evidence of knowledge, expertise and experiences (40%)
- Suitability of the proposed approach (30%)
- Evidence of capacity to understand and deliver the work within the defined budget and timescales (20%)
- Value for Money (10%)

The percentage weighting indicates the importance of each area in the overall assessment.

7. Submission Process
Deadline: 23:00, 18 November 2026
Submit to: hello@thinkactive.org referencing Mapping the Solihull Health System
Clarification Questions: Submit to hello@thinkactive.org. Clarification questions and responses will be posted here on the Think Active Website.

8. Our Terms and Conditions

All procurement opportunities will be subject to our Supply of Services Terms and Conditions which are available here

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